

A photograph of the Lincoln Memorial in Washington, D.C., taken at night. The monument is brightly lit with warm yellow and white lights, and its reflection is clearly visible in the dark water of the reflecting pool in the foreground. The sky is a deep twilight blue, and some city lights are visible in the background.

**2016 Earned Value Management Practitioners (EVMP) Training
and Symposium in Partnership with FPS**

Agile & EVM: A Lean Approach to Implementing EVM on Agile Projects

PRACTICES TO ENCOURAGE AND AVOID

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Learning Objectives

Practices to Encourage or Avoid

- This short session is a summary of our best tips and tricks from today's session.

Practices to Encourage

- Encourage clear definition of key Agile terms
 - Epic, Feature, Sprint duration etc.
- Encourage clear SP methodology
 - Which scale to use: 1-10 or 1,2,4, 8,16 or Fibonacci (1, 2, 3, 5, 8, 13, 21)
 - How to measure: relative effort, not complexity
- Encourage full use of Agile tool functionality
 - Use reports/exports to roll up data
- Encourage clear exit criteria
 - Link between technical performance and the value earned, what “done” looks like

Practices to Avoid

- Avoid data redundancy
 - Keep processes lean: for example, use existing meetings to collect status
- Avoid measuring status against the original SP estimate
 - Current SP estimate will give more accurate % complete
- Avoid Features with too few stories or too few story points
 - Stories = 0:100 therefore requires min 1 story ended per reporting period

Questions???